



FIDIC

Activities

[FIDIC Conference highlighted climate change](#)

The FIDIC 2009 London conference main outcomes called for greater recognition of the role of consulting engineers in mitigating climate change.

Business

Development

[Green rating systems converge on a climate indicator](#)

Working with international initiatives, green building rating and certification systems are beginning to converge on measurable core indicators.

Practice

[GHG protocols and standards need integration](#)

Voluntary protocols and international standards for greenhouse gas accounting at the national, organisational, facility, and service/product levels need to be integrated.

Contracts

[Adjudicators gain entry to the FIDIC President's List](#)

Thirteen adjudicators successfully completed the assessment workshop that qualified applicants for entry on the FIDIC President's List.

Industry

Representation

[Four countries join FIDIC](#)

Kuwait, Lebanon, Serbia, and Sudan join FIDIC bringing the number of countries represented by FIDIC to 84 and allowing activities to be consolidated.

Image

[Planning for regional conferences underway](#)

Africa regional conference to address strategic partnership while the Asia-Pacific event goes forward under the FIDIC 2010 New Delhi umbrella.

Principles

Ethics

[Prangey Award for integrity champion](#)

Dr Felipe Ochoa Rosso has received the consulting engineer industry's leading award for his contributions to developing integrity management.

Sustainability

[Report recommends improvements to building certification](#)

A US report recommending actions to improve the sustainability rating of buildings has overlooked risk and liability issues.

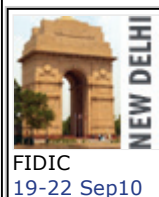
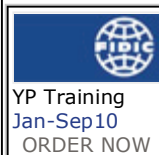
Announcements

Events

FIDIC Conferences and International Training Programme
Conference highlighted UAE dispute resolution

Notices

New members elected from around the world
Associations met with the FIDIC Executive Committee
Executive focused on representation and a strategy for Europe
FIDIC 2010 Young Professionals Management Training Programme launched



FIDIC - Activities

FIDIC Conference highlighted climate change [full item: 109Ac]

With the vital Copenhagen 2009 COP15 climate change summit only weeks away, FIDIC's 2009 London conference (13-16 September), which was opened by HRH Process Anne (see photo), called on the world's leaders to reach a workable agreement, taking into account that consulting engineers around the world stood ready to help find solutions to reach targets. A call stressing the importance of a successful outcome to the negotiations was the leading proposal to emerge from the conference, with participants urging FIDIC, Member Associations and consulting firms to become more involved in global issues, to raise their voices, and to find better ways to deliver solutions that were sustainable over time. FIDIC has written to the United Nations Secretary-General Ban Ki-moon (see letter [PDF](#)) requesting an invitation to give evidence at the COP15 Copenhagen climate change summit in December 2009, and stating that it is "vital that agreement is reached not simply on carbon emission targets but on meaningful action to mitigate and adapt to climate change."



The primary scientific input to the negotiations is the 2007 *Fourth Assessment Report of the Intergovernmental Panel on Climate Change* with new knowledge in a 2009 Synthesis Report [PDF](#) which concluded: "The evidence that human activities are changing the fundamental conditions for life on Earth is overwhelming, and the challenges presented by these changes are daunting. Postponing action will only increase the risks to future generations. COP15 ... offers a unique and timely opportunity to start such a transformative journey". The FIDIC conference (see www.fidic2009.org/talks for presentations) concluded that all sectors of infrastructure needed to be targeted, notably transport, buildings (both residential and industrial), energy, waste, and water and waste water sectors. The FIDIC call and letter came in conjunction with the launch of FIDIC's first ever *State of the World* report that took a critical look at global infrastructure, and offered an engineering perspective to solutions. The report, which can be browsed at www.fidic.org/infra, highlights infrastructure deficits, and will be used by the consulting engineering industry to reinforce the need for sustainable investments in infrastructure, and the inclusion of engineers at an early stage of investment decisions. In summing up, John Boyd, FIDIC President, noted that "never before in the recent history of mankind was there such a need for engineers to be heard. The world faces critical issues on several fronts, and engineers will be expected to find solutions. The main issue for the industry was to find a better way for engagement with decision makers."

Business - Development

Green rating systems converge on a climate indicator [full item: 63De]

A recent detailed review has concluded that the US Green Building Council (USGBC) LEED green building rating system had failed to lead in the critical areas that were measurable, namely greenhouse gases (GHG) and energy (see [PDF](#)). It is precisely these areas, where FIDIC is active, that the UNEP Sustainable Buildings and Climate Initiative [SBCI Index](#) and the International Standards Organization (ISO) sustainable building standards are addressing. Both argue that reducing energy consumption during building operation is the most cost-effective way forward for a global warming GHG reduction. The SBCI Index is proposing that countries use the [UN GHG Calculator](#) to calculate their CO2 equivalents (CO2e is given by an activity times an emission factor times the Global Warming Potential for each GHG) to estimate the overall CO2e for a building's onsite fuel consumed, electricity consumed and steam/heat produced. However, the latest ISO thinking is that the core indicator for the potential impact affecting climate change is not only the building-specific use of resources but also the location-specific access to the building. The UN Calculator has recently appreciated the importance of access by including GHG for staff travel, so there is convergence on a standards-based GHG benchmarking indicator for sustainable buildings.

Meanwhile, the USGBC had joined the *Sustainable Building Alliance* (see News [item](#)) of which FIDIC was a founder member, that groups the metrics activities of seven national rating systems for buildings. The SB Alliance presented six core indicators at its annual conference in Paris in August 2010 and was working with the UNEP SBCI Index. This signalled that building rating and certification systems will support a measurable, standards-based, GHG indicator that can be used to benchmark global progress in reducing global warming.

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Business - Practice

GHG protocols and standards need integration [full item: 81Pr]

With both the FIDIC 2009 London Conference (see www.fidic2009.org) and the *FIDIC State of the World Infrastructure Report 2009* (see www.fidic.org/infra) released at the conference highlighting that climate change was the key immediate issue for consulting engineers, an important aspect was the way International Standards Organization (ISO) standards were addressing the challenges. Speaking in Tokyo in July 2009, Rob Steele, ISO Secretary-General, described how the ISO 14000 Environmental Management series has been complemented by ISO 14064 standards for Greenhouse Gas (GHG) quantification, verification and validation. Two new GHG-relevant committee drafts have been released for comment (14066: Competency requirements for greenhouse gas validators and verifiers; 14067-1/2: Carbon footprint of products) and there was a proposal to carbon footprint organisations.



ISO 14064 is consistent and compatible with voluntary GHG accounting and reporting standards, notably the *GHG Protocols for Corporate Accounting and for Project Accounting* developed by the World Resources Institute and the World Business Council for Sustainable Development (WBCSD). Moreover, ISO 14064 principles and the validation and verification requirements of ISO 14065 are integrated into the *Voluntary Carbon Standard* developed by the Climate Group, the International Emissions Trading Association and the WBCSD. These voluntary protocols and the forthcoming ISO standards will mean that consulting engineers will be expected to manage four types of GHG accounting and reporting methodologies covering the national, organisational, facility and product/service levels. Their incorporation probably calls for a protocol or standard and it is at this level that FIDIC would aim to be active.



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Business - Contracts

Adjudicators gain entry to the FIDIC President's List [full item: 79Co]

Thirteen candidates have passed the rigorous entry requirements for the FIDIC President's List of Approved Dispute Adjudicators. They were: Murray Armes, UK; Brian Barr, UK; Christopher Chilton, UK; Peter Collie, UK; Sebastian Hoek, Germany; Volker Jurowich, Germany; Malcolm Kelley, UK; Robert Knutson, UK; John Madden, UK; Christopher Meirs, UK; Paul Taggart, UK; Roger Ter Haar, UK; John Wright, UK. CVs and contact details are available at www.fidic.org/dab. Entry on the list called for preassessment for suitable experience in international dispute resolution and FIDIC contracts followed by successful completion of a two-day Adjudicators Assessment Workshop organised by the FIDIC Assessment Panel for Adjudicators. Assessment tested situations related to claims and disputes and the activities of Dispute Adjudication Boards (DABs). Two DAB decisions were given as homework and there were case studies on dispute avoidance and dispute resolution followed by a personal interview. The next workshop will probably be held in mid-2012 depending on the number of applicants. The FIDIC President appoints adjudicators from the list if called upon to make an appointment under a FIDIC contract. Those listed are also available for appointment as DAB members.



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Industry - Representation

Four countries join FIDIC [full item: 64Re]

Elected at the FIDIC 2009 General Assembly Meeting in London as new Member Associations to bring the number of countries represented in FIDIC to 84 were the Lebanon Association of Consulting Engineers, the Union of Kuwaiti Engineering Offices and Consultant Houses, the Association of Consulting Engineers in Serbia, and the Sudanese Engineering and Architecture Consultancy Association. Said Fatha, Secretary, LACE-Lebanon, Milos Svarc, President, ACES-Serbia, and Ashraf Zaki, Secretary, SEACA-Sudan, made presentations at the meeting (see Serbia [PDF](#); Sudan [PDF](#)) and the photo shows the Serbian delegation (Milos Svarc, ACES President, Anna Trbovich, USAID; Zoran Djordjevic, ACES Vice-President, on the right) with Volker Cornelius, President, VBI-Germany. The USAID Serbia Competitiveness [Project](#) helped ACES become established.



Industry - Image

Planning for regional conferences underway [full item: 47Im]

The FIDIC GAMA-Africa 2010 Conference will take place in Mombasa, Kenya, on 14-17 March with *The Consulting Engineer as a Strategic Partner* as the theme. The theme stresses the role of the engineer as a trusted and strategic partner and advisor to both public and private sector clients at all stages of development, from strategy formulation through to the commissioning of projects. This partnership has not always been exploited sufficiently, especially in Africa, in spite of the consulting engineer's important role in the conceptualisation and delivery of physical infrastructure. ACEK-Kenya, the organisers, have made a first call for papers with abstracts sought by early-November 2009. Further details are available from FIDIC and on the GAMA website, www.fidic.org/gama.



The FIDIC ASPAC Asia-Pacific 2010 Conference has been postponed in favour of strong support from the region for the FIDIC 2010 New Delhi Conference (19-22 September 2010; www.fidic2010.org). The ASPAC General Assembly Meeting and other ASPAC events will take place during the conference. Consultations are underway for a new ASPAC chair to replace Aki Hirotani (see photo) from Japan who was elected to the FIDIC Executive Committee at the FIDIC 2009 General Assembly Meeting. With the theme of *Managing Innovation - The Way Forward*, the conference will identify ways to overcome the barriers to delivering the innovation that was needed for consulting engineers to be able to offer creative solutions to the global challenges that were highlighted at the FIDIC 2009 London Conference. Delivering innovation was easy to promise, but hard to deliver because an ever more competitive and risk averse market created a business environment which tended not to be conducive to innovation.

The FIDIC Executive Committee will meet in Mexico City on 19-21 May 2010 in association with the FEPAC-South America general assembly and the joint FEPAC - CNEC-Mexico conference (22-24 May) that celebrates the association's 50th anniversary. The EFCA-Europe 2010 conference takes place in Rome, Italy, on 27-29 May 2010.

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Principles - Ethics

Prangey Award for integrity champion [full item: 44Et]

Several individuals and non-governmental organisations from Bangladesh, but no firms, were the latest entries on the World Bank's [list](#) of some 108 ineligible entities that had violated the fraud and corruption provisions of the bank's consultants and procurement guidelines. The Asian Development Bank currently [lists](#) 320 ineligible individuals and firms and the Inter-American Bank [lists](#) some 75. Since blacklisting does not address corruption at its roots, FIDIC will continue its discussion of anticorruption issues with the development banks' Heads of Procurement in Greece in early-November. FIDIC seeks not only supply-side sanctions but also recognition for supply-side anti-corruption measures, notably FIDIC's *Business Integrity Management System* (BIMS).



Dr Felipe Ochoa Rosso (see photo) from Mexico, FIDIC's long-serving champion of integrity management and the key contributor to the BIMS guidelines and their counterpart for government procurement agencies, received at the FIDIC 2009 London Conference (13-16 September) the FIDIC Prangey Award. This is the consulting engineering industry's main award for valued contributions to the industry and to FIDIC over many years. Dr Ochoa was the driving force behind the development of the BIMS quality management based system which is the industry's international standard for managing integrity in firms, and was able to obtain support from the development banks for the drafting and publication of the BIMS guidelines in 2002. BIMS draws extensively upon the *OECD Anti-Bribery Convention* where a review mechanism for a country's compliance has proved to be very successful. However, the *UN Convention against Corruption* has global reach and is the only global road-map in the fight against the systemic corruption. The G20 heads of state and leading business organisations in the fight against corruption have called upon ([PDF](#)) the UN Convention and to set up an implementation review mechanism at the 2009 Conference of States Parties (Doha; 9-13 November 2009) since negotiations are deadlocked.


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Principles - Sustainability

Report recommends improvements to building certification [full item: 5Su]

The US National Institute of Building Sciences (NIBS), a non-governmental organisation, has recommended ([PDF](#)) actions to overcome the proliferation of rating and certifications systems for buildings that were commercially motivated, addressing specific agenda, inconsistent, unproven, poorly understood, improperly introduced into legislation, verified by unqualified experts, unrelated to design principles, and enhancing risk and liability for all parties. Its recommendations were to: have accreditation/certification by licensed professionals; require that certification includes data demonstrating conformance; agree on a common set of metrics; develop guidance for policy makers, owners, regulators and users and for regulatory bodies adopting building certification. Although it recognised that a) there were implied performance guarantees, b) design and contractor risk may rise if performance expectations were not realised, c) the standard of professional care was affected, and d) insurance claims involved misunderstood expectations, NIBS was silent on risk and liability issues.



FIDIC is active in many of these areas, notably: a) disseminating best practice to ensure that consulting engineers are, aware of the need for, and competent with regard to, building certification; c) working with developers of rating and certification systems to ensure that they meet the process and metrics requirements articulated in the *FIDIC Project Sustainability Management Guidelines*; c) developing guidance. The risk and liability aspects of sustainable projects and building certification will be the focus of work leading up to the FIDIC 2010 New Delhi Conference (19-22 September; www.fidic2010.org) with sessions on innovation risk in Project Sustainability Management.

Announcements - Events

FIDIC Conferences and International Training Programme [full item: 63Ev]

FIDIC-ECV Contracts [Course](#) (Claims), Vienna, 9-10 Nov 2009
 FIDIC-Cornerstone Contracts [Workshop](#) (Claims), Amsterdam, 12-13 Nov 2009
 FIDIC-ECV Contracts [Course](#) (Contracts), Zagreb, 16-17 Nov 2009
 FIDIC Contracts [Intensive Course](#) (Management), Doha, 17-19 Nov 2009
 FIDIC Contracts Users [Conference](#), London, 2-3 Dec 2009
 Young Professionals Management Training [Programme](#), Jan - Sep 2010
 FIDIC GAMA Africa 2010 Regional Conference, Mombasa, Mar 2010 [GAMA](#)
 FIDIC Mid-East Contracts Users Conference, UAE, Mar 2010
 DBRF 2010 Dispute Resolution Workshop & Conference, Istanbul, 12-16 May 2010
 FEPAC South America Conference, Mexico City, 22-24 May 2010 [FEPAC](#)
 EFCA-Europe Conference, Rome, Italy, 27-29 May 2010
 FIDIC Asia-Pacific Contracts Users Conference, Jun 2010
 FIDIC ASPAC Asia-Pacific 2010 Regional Conference, with [FIDIC 2010 New Delhi](#)
 FIDIC [2010 New Delhi](#), 19-22 Sep 2010

Conference highlighted UAE dispute resolution [full item: 64Ev]

The FIDIC Construction Contract and versions amended under licence remain the contract conditions of choice in the UAE, the main infrastructure investor in the Gulf region. Speaking at the *FIDIC-ICC 2009 Contracts and Dispute Resolution Conference* (Istanbul; 15-16 October), Essam Al Tamimi of Al Tamini & Co., UAE, noted that the global financial crisis had led to a large increase in the number of disputes in the UAE. However, a significant number of contracts have had the dispute adjudication board provisions removed so the number of arbitrations had increased dramatically (the Dubai International Arbitration Centre, the UAE's main arbitration centre, expected 300 cases in 2009, compared with 100 in 2008). The situation has had several immediate consequences. The UAE's limited legal framework for arbitration will most likely be strengthened by a new Federal Arbitration Law based on UNCITRAL model law. Second, UAE courts were tending to overcome their historical reluctance to support arbitration, perhaps because the courts themselves were faced with many more construction cases, most involving the non-payment of contractors. Third, with the court enforcement of arbitral awards suffering long delays, support for the full adoption of FIDIC's dispute resolution procedures had increased, as reflected by the creation of Dubai's Centre for the Amicable Settlement of Disputes in September 2009. The main presentations made at conference, which attracted a record-breaking 220 participants, are available [online](#).



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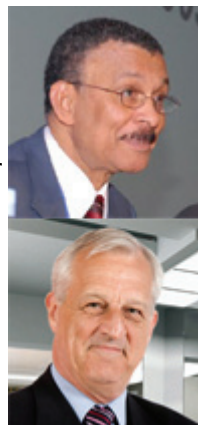


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Announcements - Notices

New members elected from around the world [full item: 7No]

Greggs Thomopoulos, Chairman and CEO, Stanley Consultants, USA, shown in the upper photo speaking at the FIDIC 2009 General Assembly Meeting (GAM) on 16 September 2009, was elected as FIDIC President at the GAM, with Geoff French, Chairman, Scott Wilson, UK (lower photo), elected as the FIDIC Vice-President. Stepping down were Dr John Boyd, Canada, after eight years of dedicated service on the FIDIC Executive Committee, along with Subhash Mehrotra, India, and Xie Shaozhang, China. Elected by the GAM were: Akihiko Hirotsu, President, Oriental Consultants, Japan; Bisher Jardaneh, Executive Managing Director, Arabtech Jardaneh, Jordan; Jae-Wan Lee, CEO and Chairman, Sekwang Engineering Consultants, Korea (see [profiles](#)). Elected as Member Associations were associations for Kuwait, Lebanon, Serbia, and Sudan (see [News item](#)). Acknowledged as Affiliate Members were: Bangalore Water Board, India; Construtora Queiroz Galvao SA, Brasil; Marseille and Al Ulla Group, Lebanon; Somah Associates Ltd, Mauritius; UQPM, Qatar.



The *FIDIC Annual Review* ([PDF](#)) that was distributed to delegates reviewed the past 12 month's activities, highlighting FIDIC's stable financial situation, several new publications (including *Definition of Services Guidelines*, a *Risk Management short guide* and the *FIDIC State of the World Infrastructure Report 2009*), the growing demand for FIDIC training, a wide range of committee activities undertaken by volunteers, and a [scorecard](#) to benchmark FIDIC's operations. The 2010 budget approved by the GAM envisaged a modest increase in income relative to the 2009 audited accounts with the Member Association (MA) membership unit fee unchanged (for the sixth consecutive year) but with a new minimum fee for new MAs, agreed by the GAM, which was equivalent to the Associate Member fee and was based upon the total number of staff in a country's industry. Also agreed was a 180,000 Swiss franc increase in expenses to allow for staff overlap and other investments owing to the retirement of Dr Peter Boswell, FIDIC General Manager, in 2011.

Barcelona was confirmed by the GAM as the venue for the FIDIC 2013 centenary conference, for which planning had already begun with logistics outsourced to a specialist event manager. An international committee is being set up to develop a programme and Teciberia, FIDIC's Member Association for Spain, as well as affiliated organisations, industries and partner groups are being invited to become involved. As the FIDIC 2009 annual conference drew to a close, all eyes turned to magical New Delhi for the FIDIC 2010 conference (19-22 September; www.fidic.2010.org) with its theme *Managing Innovation - The Way Forward*.

Associations met with the FIDIC Executive Committee [full item: 6No]

Some 36 association presidents met with the FIDIC Executive Committee immediately before the FIDIC 2009 London Conference at the annual FIDIC Presidents Meeting to learn first hand of issues with which FIDIC was dealing, or required assistance (see report [PDF](#)). Further details of FIDIC's regional strategy, were discussed, including closer links with regional groups and an enhanced regional visibility for FIDIC, particularly in the area of training. A possible restructuring of the FIDIC Secretariat was described together with options to be explored for a more cost-effective operation of FIDIC's commercial interests, either in conjunction with federation activities or independently. Relocation of part of the FIDIC Secretariat in the near future was not discounted and discussions were taking place with FIDIC regional groupings of members in Africa, Asia and the Mid-East, as well as with the regional federations (EFCA in Europe and FEPAC in South America).

The FIDIC 2009 Member Association Directors and Secretaries Meeting (Saturday; 12 September; see report [PDF](#) with links to presentations) discussed experiences with, and solutions to, the economic crisis that had affected several associations. Some associations have seen membership drop as a result of cut backs by their member firms, especially those involved in the building sector. Improved marketing, lobbying and cost savings were all identified as ways in which membership could be increased. Conversely, some had seen an increase in membership in response to the demand to meet infrastructure stimulus activities. The image of consulting engineers and lobbying activities were identified as priorities in many countries.

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Executive focused on representation and a strategy for Europe

[full item: 8No]

Joining the FIDIC Executive Committee that met before and after the FIDIC 2009 London Conference (13-16 September) were Akihiko Hirotoni, Japan, Bisher Jardaneh, Jordan (upper photo), and Jae-Wan Lee, Korea (lower photo). A key agenda item was the continued development of a five-year vision for the consulting engineering industry, with stronger representation through fully representative national Member Associations, and greater interaction with key industry groups from other sectors.



As there was scope for membership growth, a task force had surveyed sector activity in the traditional fields of consulting engineering, as well as in other areas such as industrial engineering. The FIDIC Treasurer, Adam Thornton, in his presentation (PDF) at the FIDIC 2009 Presidents Meeting on 13 September 2009 indicated that the task force aimed to bring a "well thought-out membership fee solution to the General Assembly Meeting next year", to be phased in over several years. It envisaged reporting as at present of member firm staff numbers, with adjustments for purchasing power, the size of the association, the extent to which the national industry is represented, and exchange rate fluctuations.

Other key issues included the creation of a FIDIC training centre in Vietnam and the likely start up of a pilot certification programme in China following a government review of international certification. Training centres will draw upon the accredited international trainers involved in FIDIC's International Training Programme (ITP). To meet the growing demand for training FIDIC has started an Accredited Trainer Development Programme to accredit local trainers so that they are available for the ITP while enabling them to train in their own region. Budget provisions were agreed for the further development of the training modules used in these two programmes as well as for regional initiatives and for additional Secretariat resources.

Regarding new Member Associations, it was planned to involve the FIDIC members more directly in FIDIC training activities. For Serbia, the first FIDIC - ACES-Serbia contracts training course was organised with the partner organisation YuBuild on 22-23 October 2009. Other courses are planned throughout the Balkans. For Lebanon and Sudan, FIDIC would now aim to involve accredited training suppliers for training courses in these countries.

FIDIC 2010 Young Professionals Management Training Programme launched

[full item: 9No]

The Young Professionals programme at the FIDIC 2009 London Conference (13-16 September) was a full one, with some 80 young professionals from 35 countries participating in workshops, social events and a technical tour of London's Olympic Site. Also included were 22 participants from the FIDIC 2009 Young Professionals Management Training Programme (YPMTP) who completed the programme with sessions immediately before the conference and received certificates from the FIDIC President, John Boyd. It was noted that despite the current economic challenges, the world faced a shortage of good engineers, with today's future leaders needing to take on the challenges tomorrow. Registration (see www.fidic.org/ypmtp) for the 2010 YPMTP that starts in mid-January 2010 and ends with sessions at the FIDIC 2010 New Delhi Conference (19-22 September; www.fidic2010.org) closes on 30 December 2010.



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